EXHIBIT B-3

E-Mail Correspondence, Dated December 2, 2014

Roger Higgins

From:

Hall, Robert <RHall@azdor.gov>

Sent:

Tuesday, December 02, 2014 4:38 PM

To:

Theis, April Jackson, Steven

Cc: Subject:

WR Grace

Greetings April,

We are in agreement to settle all claims in this case for \$73,047.00. Please let us know if you need anything else on this.

Robert Hall Administrator State of Arizona Department of Revenue 1600 W. Monroe Phoenix, AZ 85007 602-716-6061 RHall@azdor.gov

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